

Vision

No-one goes hungry in our communities.

Mission

To improve food security for our communities by ensuring:

- Stability, efficiency and sustainability of food supply
- Building food resilience
- Accessibility and connectivity of food relief services
- Strong advocacy

Purpose

To improve food security in our local communities by ensuring access to sustainable, nutritious and culturally appropriate food.



Values

- Access to food is a human right
- Waste nothing
- Teamwork wins
- Be our best selves
- Benefit for all



Functions

- Source, store and distribute food
- Local resilience building
- Operate a social supermarket
- Market and fundraise
- Educate and empower people to be food secure
- Link people to wrap around support services
- Being the recognised, legitimate voice and leader of local and regional food security
- First responder and rapid mobiliser



Goals

- In five years (by 2029) we will be:
- Financially secure, including proportional investment from all three levels of Government
 - Food secure
 - In a fit for purpose facility
 - Seated at the table with all levels of Government for NSW and Vic
 - Operating a network of social supermarkets in priority areas
 - With a thriving volunteer and paid workforce
 - Recognised by our communities as an essential community asset
 - A key member of established regional food security networks in NSW and Vic



Community Food Security and Resilience

Objective: To strengthen community food security

Deliver a food rescue and supply service that is responsive to need by:

- Developing a network of food suppliers in NSW that rescues 5,000 kg per week that is shared with at least 10 food relief providers in NSW by June 2027
- Strengthening and expanding relationships with food suppliers in Victoria
- Extending our collaboration to address food supply gaps in our region
- Providing effective crisis response to emergencies.

Partner to develop strategies to improve food security through:

- access to food education; and
- wrap around support services

Provide sustainable direct services that are culturally appropriate and provide dignity and choice

Operational Sustainability

Objective: To ensure operational sustainability

- Secure reliable and affordable food supplies locally
- Strengthen partnerships with food suppliers outside our region through the RFSA
- Acquire facilities to enable effective and efficient operations (social supermarkets, warehouse, and transportation)
- Actively support regional networks (Vic and NSW)



Financial Sustainability

Objective: To ensure financial sustainability

- Secure recurrent proportional investment from all three levels of government
- Develop a diversified sustainable income from social enterprises, grants and philanthropic, fundraising initiatives and donations
- Continue to grow the Community Pantry program
- Develop a three-year capital plan for expansion of the Community Pantry program
- Leverage income and reduce expenses through opportunities with the RFSA



Advocacy and Engagement

Objective: For the work of FoodShare to be understood, valued and supported by our communities, funders and supporters

- Evidence of success through shared projects with RFSA
- NSW government recognises the need for operational funding
- Recognised as an essential community asset in our community



Our People and Capability

Objective: To ensure we have the right people and the resources they need, to deliver on this plan and our grant commitments

- Ensure FoodShare's operations are supported by a thriving volunteer and paid workforce
- Acquire an appropriate warehouse facility and vehicles

Governance and Risk

Objective: To enhance governance and risk management processes and capability to reflect the increasing complexity of the organisation

- Board recruitment and development to ensure an appropriate skill mix
- Risk register and governance processes working effectively and aligned to planned priorities